Per the publisher's request, the full file is available after purchase.

# How to Organize and Run a Small Business

## **How to Organize and Run a Small Business**

Copyright © 2014 by

### **DELTACPE LLC**

All rights reserved. No part of this course may be reproduced in any form or by any means, without permission in writing from the publisher.

The author is not engaged by this text or any accompanying lecture or electronic media in the rendering of legal, tax, accounting, or similar professional services. While the legal, tax, and accounting issues discussed in this material have been reviewed with sources believed to be reliable, concepts discussed can be affected by changes in the law or in the interpretation of such laws since this text was printed. For that reason, the accuracy and completeness of this information and the author's opinions based thereon cannot be guaranteed. In addition, state or local tax laws and procedural rules may have a material impact on the general discussion. As a result, the strategies suggested may not be suitable for every individual. Before taking any action, all references and citations should be checked and updated accordingly.

This publication is designed to provide accurate and authoritative information in regard to the subject matter covered. It is sold with the understanding that the publisher is not engaged in rendering legal, accounting, or other professional service. If legal advice or other expert advice is required, the services of a competent professional person should be sought.

—-From a Declaration of Principles jointly adopted by a committee of the American Bar Association and a Committee of Publishers and Associations.

All numerical values in this course are examples subject to change. The current values may vary and may not be valid in the present economic environment.

# **Course Description**

This course is a primer for aspiring small business owners and entrepreneurs. The course explores step-by-step procedures necessary to set up and manage a small business. Topics include the development of the business plan, market entry strategies, organization and management, financing, Internet marketing, and software, and critical factors for small business owners and entrepreneurs.

Field of Study Accounting

Level of Knowledge Basic

**Prerequisite** Basic Math

Advanced Preparation None

# **Table of Contents**

Section 1: Getting Started	1
Learning Objectives:	1
Introduction	1
Buying an Existing Business	3
Determining How Much to Pay for the Business	5
Get Started	7
Business Location	8
Developing a Business Plan	9
Components of the Business Plan	11
Section 2: Debt and Equity Financing	17
Learning Objectives:	17
Financing Options and Strategies for the Small Business	17
Debt Financing	20
Establishing Good Business Credit Rating	23
Small Business Administration	24
Equity Financing	25
Leasing Instead of Purchasing	27
Section 3: Managing Financial Assets	30
Learning Objectives:	30
Working Capital	30
Cash Management	31
Inventory Management and Control	33
Credit and Collection Policy	36
Section 4: Legal Considerations	42

Learning Objectives:	42
Deciding upon a Legal Structure for the Business	42
Legal Contracts	44
Business Licenses	44
Obtaining a Patent, Trademark, or Copyright	45
Protecting Against Criminal Acts	47
Section 5: Accounting, Cost, and Financial Analysis	53
Learning Objectives:	53
Internal Controls	53
Accounting Records	55
Financial Statements	58
Financial Statement Analysis	60
Budgeting	63
Costs of a Business	65
Cost Analysis	68
Are You Breakeven?	70
Choosing the Fiscal Year	72
Section 6: Taxes	77
Learning Objectives:	77
Individual and Partnership Taxes	77
Corporate Taxes	78
Subschapter S Corporation and Limited Liability Corporation	80
Payroll Recordkeeping and Taxes	81
Sales and Excise Taxes and Tax on Small-Business Equipment	82
Section 7: Power Marketing	86

Learning Objectives:	86
Marketing Research and Planning	86
Product Introduction	88
Advertising, Internet Marketing, Networking and Social Media Marketing	90
Sales Force	93
Pricing	94
Packaging	97
Trade Shows	98
Section 8: Operations	100
Learning Objectives:	100
Managing the Business	100
Insurance	102
Important Records	107
Computerizing the Small Business	108
Section 9: Managing Human Resources	112
Learning Objectives:	112
The Recruitment Process	112
Management of Employees	114
Section 10: Types of Businesses	117
Learning Objectives:	117
Opening a Franchise	117
Service Business	119
The Retail Store Business	119
The Wholesale Business	121
Mail-Order Business and Internet Ordering	122

Appendix	126
Internet Information Resources	126
Where to Get Marketing Help	127
Glossary	139
Review Question Answers	148

### **Facts for Small Businesses**

### Steps to start a business

- 1. Your county's Recorder's office and file for a fictitious business name. Note: It is not required if business is conducted under the owner's name, but many banks won't open a business account without it.
- 2. Open a business bank account. Owners should not mingle business and personal funds.
- 3. Determine business ownership and set up a corporation, limited liability company (LLC), or limited liability partnership (LLP) with your state's Secretary of State. Note: You must create corporation, LLC, or LLP (other than a single proprietorship) before filing a fictitious business name.
- 4. Apply for a tax identification number or an employer ID number from the IRS. Note: You can use the owner's SS number if there are no other employees.
- 5. Check to see if your city requires a business license. Note: 1. Home-based businesses may need a home occupancy permit instead of or in addition to a business license. 2. Different types of businesses require different permits and considerations. For example, if you are retailer, obtain seller's permit from the State Board of Equalization, which allows the owner to purchase inventory without paying sales tax. For details, check your county's Web site.
- 6. Purchase workers compensation insurance and unemployment and disability insurance, if your business has even one employee.
- 7. Investigate if your business needs an occupancy permit from your city.
- 8. Determine if your business space is up to current building code. Note: Changes could include making the business accessible to the disabled, re-enforcement for building safety, and asbestos removal.
- 9. Track equipment purchase to report to the County Assessor to pay personal property tax.
- 10. Install alarm system for insurance purposes.

Per the publisher's request, the full file is available after purchase.